



Homeland
Security

APR 20 2016

ACQUISITION DECISION MEMORANDUM

MEMORANDUM FOR: R. Gil Kerlikowske
Commissioner
U.S. Customs and Border Protection
(b) (6), (b) (7)(C)
FROM: Under Secretary for Management
Chief Acquisition Officer
SUBJECT: U.S. Customs and Border Protection's (b)(6);(b)(7)(C)
System Upgrade Program Review

DECISION:

On March 22, 2016, the Acquisition Review Board (ARB) reviewed the U.S. Customs and Border Protection (CBP)'s (b) (7)(E) Upgrade program. The purpose of the ARB was to conduct a program review of (b) (7)(E) CBP provided the current status and described the path forward to re-baseline the program to include the Rio Grande Valley (RGV) Sector and remaining six U.S. Border Patrol Southwest Border Sectors.

Based on this review, the following decisions were made:

1. Elevate (b) (7)(E) from a Level 3 acquisition program to a Level 1 acquisition program.
2. The Department of Homeland Security (DHS) Chief Acquisition Officer is the acquisition decision authority for the (b) (7)(E) Program.
3. Approval to continue moving forward on the (b) (7)(E) deployment in stations (b) (7)(E) (b) (7)(E) in the RGV Sector.

BACKGROUND:

1. (b) (7)(E) is a Level 3 program resulting from the Arizona Technology Plan, formerly SBInet, which procures and deploys a non-developmental item capability for replacing legacy (b) (7)(E) provides (b) (7)(E) for the visual detection, tracking, identification, and classification of activities along the Arizona border.
2. Legacy (b) (7)(E) was deployed between 1995 and 2005 with approximately (b) (7)(E) deployed on the northern and southern borders.
3. In addition to upgrading station command (b) (7)(E) additional (b) (7)(E) upgrade (b) (7)(E) are being built. There have been (b) (7)(E)

- (b) (7)(E) The program also provides modifications to station command and control rooms.
4. (b) (7)(E) upgrade is currently deploying in (b) (7)(E) Border Patrol stations (b) (7)(E) (b) (7)(E) and will be complete in Quarter 4 Fiscal Year (FY) 2016 with current funding.

ACTIONS:

The following action items are assigned:

- *Submit Capabilities Analysis Study Plan and Capabilities Analysis Report:* CBP, working with the Joint Requirements Council (JRC), will submit a Capabilities Analysis Study Plan by April 30, 2016, and a Capabilities Analysis Report (CAR) by August 31, 2016. The CAR will explain the needs for an affordable, sustainable (b) (7)(E) in context with other border security technology (e.g. (b) (7)(E) Integrated Fixed Towers, Unattended Ground Sensors, Unmanned Aircraft Systems, Multi-role Enforcement Aircraft, aerostats). The Science and Technology Directorate (S&T) will support the CAR with a technical assessment of current and projected (b) (7)(E) technology, to include on-going DHS border security-related research and development.
- *Provide Analysis of Alternatives (AoA) Process and Results:* CBP will brief the JRC and S&T on the full SBInet AoA and U.S. Border Patrol Capability Gap Analysis Process and results by May 31, 2016.
- *Update Acquisition Documentation:* CBP will update the (b) (7)(E) acquisition documentation: Acquisition Program Baseline, Operational Requirements Document, Life Cycle Cost Estimate, Integrated Logistics Support Plan, and Test and Evaluation Master Plan to reflect the re-baseline by November 30, 2016.

This Acquisition Decision Memorandum has been coordinated with all ARB members, including S&T. It is the responsibility of CBP to ensure results of this memorandum are communicated to the affected stakeholders. The Office of Program Accountability and Risk Management will provide support and assistance. Please send action items, status, and supporting documentation to (b) (6), (b) (7)(C) [@hq.dhs.gov](mailto:(b) (6), (b) (7)(C)@hq.dhs.gov). Should you have any questions, please contact Ms. (b) (6), (b) (7)(C) at 202 (b) (6), (b) (7)(C) or (b) (6), (b) (7)(C) [@hq.dhs.gov](mailto:(b) (6), (b) (7)(C)@hq.dhs.gov).

cc:

Deputy Secretary
Deputy Under Secretary for Management
Under Secretary for Science and Technology
Assistant Secretary for Policy
Deputy General Counsel
Chief Financial Officer
Chief Information Officer
Chief Procurement Officer
Chief Readiness Support Officer
Chief Human Capital Officer

Chief Security Officer
Acting Executive Director, Office of Program Accountability and Risk Management
Director, Operational Test & Evaluation, Science and Technology
Director, Office of Legislative Affairs
Director, Budget Division, Office of the Chief Financial Officer
Chairman, Joint Requirements Council